

Justin Marlowe

University of Chicago, Harris School of Public Policy
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Research Interests

Public financial management; emphasis on municipal securities, infrastructure finance, state and local fiscal policy, cost analysis, governmental accounting

Academic Appointments

University of Chicago, Harris School of Public Policy

2020 - Research Professor
2023 - Director, Center for Municipal Finance
2020-2023 Associate Director, Center for Municipal Finance

University of Washington, Evans School of Public Policy & Governance

2014-2020 Endowed Professor of Public Finance and Civic Engagement
2018-2020 Associate Dean for Academic Programs
2015-2018 Associate Dean for Executive Education
2014-2020 Professor of Public Policy & Governance
2012-2014 Associate Professor of Public Affairs (with tenure)
2009-2012 Assistant Professor of Public Affairs

University of Kansas, Department of Public Administration

2004-2009 Assistant Professor

Research and Non-Academic Appointments

Municipal Finance Journal, Editor-in-Chief, September 2023-present

Lab for Impact Financing and Transformation (LIFT), City University of Hong Kong, Faculty Affiliate, 2023-present

Government Finance Officers Association, Research Fellow, 2022-2023

Center for Digital Government, Senior Fellow, 2020-present

National Academy of Public Administration, elected Fellow, 2018-present

Public Budgeting & Finance, Editor-in-Chief, 2017-2023

Books

6. *Public Debt Management: Strategy and Evidence* (under contract). (Cambridge University Press).
5. *State and Local Finance in Space and Time* (forthcoming, 2023). (London, UK: Springer Briefs in Economics).
4. *Financial Strategy for Public Managers* (with Sharon Kioko) (2016). (Rebus Project)(Open Access).
3. *Financial Management in the Public Sector* (co-edited with David Matkin) (2013). (London, UK: Sage Publications).
2. *Management Policies in Local Government Finance, 6th Edition* (co-edited with W. Bartley Hildreth and John Bartle). (2012). (Washington, DC: International City/County Management Association).
1. *Capital Budgeting: A Guide for Local Governments, 2nd Edition* (with Bill Rivenbark and Jack Vogt) (2009). (Washington, DC: International City/County Management Association).

Journal Articles

31. "Local Lodging Taxes During and After the Pandemic" (with Tom Hazinski). Forthcoming. *Municipal Finance Journal*
30. "Story and Sentiment in State and Local Government Finance." *State and Local Government Review* 53, no. 3 (2021): 248-259.
29. "Waiting to Tax: Washington State's Response to COVID-19" (with Sharon Kioko)." *Municipal Finance Journal* 41, no. 2/3 (2020): 117-130.
28. "State Budgeting Since the Great Recession: The Case of Washington State." *Municipal Finance Journal* 40, no. 2 (2019): 122-143.
27. "Estimating the Cost of Foundational Public Health Services" (with Mamaril, et. al.). *Health Services Research* 53 (2018): 2803-2820.
26. "Perceived Need Versus Current Spending: Gaps in Providing a Foundational Set of Public Health Services and Capabilities in Communities." (with Bekemeier, et. al). *Journal of Public Health Management and Practice* 24, no. 3 (2018): 271-280.
25. "Infrastructure Asset Reporting and Pricing Uncertainty in the Municipal Bond Market" (with Rebecca Bloch and Dean Mead). *Journal of Government and Non-Profit Accounting* 5, no. 1 (2016): 53-70.
24. "Internal Control Deficiencies and Municipal Bond Borrowing Costs" (with Young Joo Park and David Matkin). *Public Budgeting & Finance* 26, no. 2 (2016): 1-26.

23. "Assessing Survey-Based Measures of Personnel Red Tape with Anchoring Vignettes" (with Sanjay Pandey). *Review of Public Personnel Administration* 35, no. 3 (2015): 215-237.
22. "Socially Responsible Investing and Public Pension Fund Performance." *Public Performance and Management Review* 38, no. 2 (2014): 1-23.
21. "Fiscal Implications of City-City Consolidations" (with Michael Gaffney). *State and Local Government Review* 46, no. 4 (2014): 197-204.
20. "Accounting Professionalism and Local Government GAAP Adoption: A National Study" (with Saleha Kumahwala and Dan Neely). *Journal of Public Budgeting, Accounting, and Financial Management* 26, No. 2 (2014): 292-312.
19. "Municipal Capital Budget Reform: Three Cases from the Great Recession." *Journal of Public Budgeting, Accounting, and Financial Management* 25, no. 4 (2013): 693-718.
18. "Beyond Five Percent: Credit Ratings and Optimal Municipal Slack Resources." *Public Budgeting & Finance* 31, no. 4 (2011): 1-16.
17. "Municipal Credit Default Swaps: Implications for Issuers." *Municipal Finance Journal* 32, no. 2 (2011): 1-28.
16. "The Great Recession's Impact on the City of Seattle's Budget" (with Stephanie Leiser). *Municipal Finance Journal* 32, no. 1 (2011): 143-161.
15. "Why Financial Resource Management Matters" (with Sharon Kioko, David Matkin, Michael Moody, Dan Smith, and Jerry Zhao). *Journal of Public Administration Research and Theory* 21 (2011, supplement): i113-i124.
14. "Is There a GAAP Gap? A Politico-Economic Model of Local Government Accounting Policy Choice" (with Deborah Carroll). *Journal of Public Budgeting, Accounting, & Financial Management* 21, no. 4 (2009): 501-523.
13. "Iterations in the Public Financial Management Curriculum: Is What Practitioners Need Being Taught?" (with Michael Moody) *Journal of Public Affairs Education* 15, no. 1 (2009): 47-58.
12. "Penetrating the Performance Predicament: Communication as Mediator or Moderator of Organizational Culture's Impact on Organizational Performance" (with James Garnett and Sanjay Pandey). *Public Administration Review* 68, no. 2 (2008): 266-281.
11. "Much Ado About Nothing? The Size and Credit Quality Implications of Municipal Other Post-Employment Benefit Obligations." *Public Budgeting & Finance* 27, no. 2 (2007): 104-131.
10. "Volume, Liquidity, and Investor Risk Perceptions in the Secondary Market: Lessons from Katrina, Rita, and Wilma." *Municipal Finance Journal* 27, no. 2 (2006): 1-37.

9. "Gender Dimensions of Public Service Motivation" (with Leisha DeHart-Davis and Sanjay Pandey). *Public Administration Review* 66, no. 6 (2006): 873-887.
8. "Citizen Engagement in Local Budgeting: Does Diversity Pay Dividends?" (with Shannon Portillo). *Public Performance and Management Review* 30, no. 2 (2006): 179-203.
7. "Hofferbert in Transit: A Dynamic Stages Model of the Urban Policy Process" (with Robert J. Eger, III). *Review of Policy Research* 23, no. 3 (2006): 413-431.
6. "Fiscal Slack and Counter-Cyclical Expenditure Stabilization: A First Look at the Local Level." *Public Budgeting & Finance* 25, no. 3 (2005): 48-72.
5. "Highway Preventive Maintenance Implementation: Comparing Challenges, Processes, and Solutions in Three States" (with Deborah A Carroll, Rita Cheng, Robert J. Eger, III, and Lara Grusczyński). *Transportation Research Record*, issue 1877 (2004): 10-16.
4. "Part of the Solution, or Cogs in the System? The Origins and Consequences of Trust in Public Administrators." *Public Integrity* 7, no. 2 (2004): 5-25."
3. "Managing Local Intergovernmental Revenues: The Imperative of Diversification" (with Robert J. Eger, III and Deborah A. Carroll). *International Journal of Public Administration* 26, no. 13 (2003): 1495-1519.
2. "Agricultural Off-Road Fuel-Tax: A Midwestern Comparative Analysis and Assessment" (with Robert J. Eger III, Deborah A. Knudson, and Amy Verbos). *Transportation Research Record*, issue 1839 (2003): 74-80.
1. "Silent Threats: Examining the Importance of Non-Enforcement Auditing Activity" (with Robert J. Eger, III and Deborah A. Knudson). *International Journal of Public Administration* 26, no. 4 (2003): 369-378.

Book Chapters

11. "Aptitude, Accountability, and Adaptation: Research Themes for Public Budgeting, Financial Management and Accountability." In *Routledge Handbook of Public Administration*, 4th ed. (2021), eds. Bart Hildreth, Ev Lindquist, and Gerald Miller (New York: Routledge).
10. "Pensions and Other Post-Employment Benefits" (with Thad Calabrese). In *Public Human Resource Management: Problems and Prospects*, 6th ed. (2017), eds. Jerrell Cogburn and Richard Kearney (New York: Pearson).
9. "Local Government Financial Condition Before and After the Great Recession" In *Local Government Budget Stabilization: Explorations and Evidence* (2015), ed. Yilin Hou (New York: Springer).

8. "Control or Collaboration? Market Pressures, Management Reform, and the Evolving Role of the Central Budget Office" (with Robert K. Nye). In *Public Administration Reformation: Market Demand from Public Organizations* (2014), ed. Yogesh K. Dwivedi, Mahmud A. Shareef, Sanjay K. Pandey, and Vinod Kumar (New York: Routledge): 40-58.
7. "Fiscal Slack, Reserves, and Rainy-Day Funds." In *Handbook of Local Government Fiscal Health* (2012), eds. Jonathan Justice, Helisse Levine, and Eric Scorscone (New York: Taylor & Francis): 321-342.
6. "Capital Budgeting and Spending." In *The Oxford Handbook of State and Local Government Finance* (2012), eds. Robert D. Ebel and John E. Petersen (New York: Oxford University Press): 658-681.
5. "Public Management and Public Financial Management: A Reintroduction" (with Dan Smith). In *The Future of Public Administration, Public Management, and Public Service Around the World: The Minnowbrook Perspective* (2010), eds. Rosemary O'Leary, Soon Hee Kim, and David Van Slyke (Washington, DC: Georgetown University Press): 221-232.
4. "From Company Town to Consolidated Government: The Western Style Consolidation of Butte and Silver Bow County" (with Susan Keim). In *Promises Made, Promises Kept: The Promise of City-County Consolidation* (2010), eds. Suzanne Leland and Kurt Thurmaier, eds. (Washington, DC: Georgetown University Press): 161-177.
3. "Financial Management Challenges of Other Post-Employment Benefits for Local Government Employees." In *Handbook of Employee Benefits and Administration* (2008), eds. Jerrell Cogburn and Christopher Reddick (New York: Taylor & Francis): 211-234.
2. "Fund Balance, Working Capital, and Net Assets." In *Public Financial Management* (2006), ed. Howard Frank (New York: Taylor & Francis): 357-381.
1. "Working Capital Management." In *Encyclopedia of Public Administration and Public Policy*, 2nd edition (2004), Jack Rabin, ed. (New York: Marcel Dekker).

Policy Analysis

10. "Do Exchange-Traded Funds Improve Municipal Bond Market Quality?" Brookings Institution, Hutchins Center Working Paper (2020).
9. *A State-Created, Public Cooperative Bank for Washington State: Design Framework, Business Plan, and Draft Legislation*. Washington State Legislature (2020).
8. *Evaluation of the Benefits and Risks of a State-Chartered, Public Cooperative Bank for Washington State*. Washington State Office of Financial Management (2018).
7. "A Public Finance Analysis of the Seattle Arena Proposals," Valiant Capital (2017).

6. "Municipal Bonds and Infrastructure Development: Past, Present, and Future." White Paper for the Government Finance Officers Association & International City/County Management Association (2015).
5. *Tri-Cities Governance Study - Phase I*. Tri-Cities (WA) Regional Chamber of Commerce (2012).
4. "Financial Considerations for the Proposed SODO Arena." King County (WA) Council Budget and Fiscal Management Committee, Arena Proposal Expert Review Committee (2012).
3. "Can local government leaders stimulate their local economies?" In *Navigating the Fiscal Crisis: Tested Strategies for Local Leaders*, ed. Gerald J. Miller and James H. Svara, White Paper prepared for the International City/County Management Association (2009).
2. *Evaluation of the Kansas Department of Commerce*. Kansas, Inc. (2007).
1. *Evaluation of Transportation Organization Outsourcing: Decision-making Criteria for Outsourcing Opportunities* (with Robert J. Eger III, Deborah A. Knudson, and Libby Ogard). Midwest Regional University Transportation Consortium (2002).

Funded Research and Training Activity

12. "International Program in Public Health Leadership." Bill and Melinda Gates Foundation, multiple grants from 2016-2020, Principal Investigator, \$12,547,000
11. "Benefits and Costs of a Cooperative Public Bank for Washington State." Washington State Office of Financial Management, 2018-2019, Principal Investigator, \$367,000
10. "Developing and Evaluating Strategies for a Nationwide Uniform Chart of Accounts to Measure Public Health Investment and Spending." Robert Wood Johnson Foundation, 2016-2018, Co-Investigator, \$995,000
9. "Inter-Organizational Collaboration in Local Public Health Systems: Implications for Costs, Impact, and Management Capacity." Robert Wood Johnson Foundation, 2014-2016, Principal Investigator, \$350,000
8. "Costs and Cost-drivers of Providing Foundational Public Health Services in Washington State and Relationships with Structural and Community Factors." Robert Wood Johnson Foundation, 2013-2014, Co-Investigator, \$150,000
7. "Benefits and Costs of City-City Consolidations." UW/WSU William D. Ruckelshaus Center, 2012, Co-Principal Investigator, \$25,000.
6. "Incentives, Processes, and Structures in the Municipal Securities Market." University of Kansas New Faculty General Research Fund, Principal Investigator, 2006-2008, \$7,850.

5. "Tax Incentives and Economic Growth in Kansas" (with David Matkin). Kansas Department of Revenue, Co-Investigator, 2006-2007, \$25,000.
4. "Evaluation of the Kansas Department of Commerce." Kansas, Inc., Principal Investigator, 2006-2007, \$153,000.
3. "Assessing the Public Financial Management Curriculum" (with Michael Moody). University of Kansas Center for Teaching Excellence, Co-Investigator, 2006-2007, \$500.
2. "The Local Fund Balance: Explanations and Implications." American Accounting Association, Government and Non-Profit Section Doctoral Dissertation Grant, Principal Investigator, 2003-2004, \$1,250.
1. "Capital Preventative Maintenance." Midwest Regional University Transportation Consortium, Project Manager, 2002-2003, \$111,664.

Op-Eds and Popular Writing

9. Column in *Government Finance Review*, every other month (2020-present).
8. "Expand the budget office to give the City Council meaningful input on spending plans," *Crain's Chicago Business*, March 20, 2023.
7. "The State and Local Finance Twittersphere," *Government Finance Research Center Blog*, April 5, 2022.
6. "Negative Social Media Sentiment from State and Local Officials Could be Bad for State and Local Government Finances," *London School of Economics' LSE-USA Blog*, February 14, 2022.
5. "To Keep the Bears in Chicago, Partner with Them" (with Chris Berry), *Crain's Chicago Business*, October 28, 2021.
4. "Chicago's Revenues and Spending Will Never be the Same," *Crain's Chicago Business*, October 25, 2021.
3. "Public Money" - column in *Governing* magazine, every other month (2013-2019).
2. *Guide to Financial Literacy* series, *Governing* Magazine and e.Republic (4 volumes, 2014-2017).
1. "Costs of Compliance with Generally Accepted Accounting Principles." *Public Management* 89, no. 7 (2007): 17-20.

Symposia, Reviews, and Short Comments

13. "How Diversified are Illinois Municipal Revenues?" *Illinois Municipal Policy Journal*, Forthcoming.
12. *Determining and Distributing the Cost of Shared Public Health Services*. Center for Sharing Public Health Services (2014).
11. "The Impact of Local School Property Tax Reductions on City and County Revenue Decisions: A Natural Experiment in Kansas" (with Jocelyn Johnston, Michael Hayes, and David Matkin). *Public Finance and Management* 11, no. 2 (2011).
10. "Public Financial Engineering and its Discontents." *Public Performance and Management Review* 32, no. 4 (2009): 626-630.
9. "New Developments in State and Local Finance." Edited Journal Symposium, *Municipal Finance Journal* 29, no. 3 (2009).
8. "Budgeting," "Council-Manager," and "Debt Issues." In *Political Encyclopedia of States and Regions*, Don Haider-Markel, ed. (Washington, DC: CQ Press, 2009).
7. "The New Organizational Economics of Public Budgeting and Financial Management" (with Deborah A. Carroll). Co-Edited Symposium, *Journal of Public Budgeting, Accounting, and Financial Management* 18, no. 2 (2006).
6. *The Budget as a Communication Tool*. International City/County Management Association *IQ Report* 37, no. 4 (2005).
5. "Managing Knowledge Workers in Local Government: Insights from an Expert" (with John Nalbandian). *State & Local Government Review* 37, no. 4 (2005): 250-255.
4. "Politics, Economics, or the Public? Examining the Determinants of State Government Performance" (with Deborah A. Carroll). *Korean Journal of Public Policy* 19 (2005): 1-17.
3. "On the Importance of Relationship-Building in Government Outsourcing: Findings from the Transportation Industry" (with Deborah A. Carroll and Robert J. Eger, III). *Korean Journal of Public Policy* 13, no. 6 (2003): 127-147.
2. *Capital Preventative Maintenance* (with Deborah A. Carroll, Rita Cheng, Robert J. Eger, III, Lara Gruszczynski, Hani Titi, and Ali Roohanirad). Midwest Regional University Transportation Consortium (2003).
1. Review of *The Moral Foundations of Trust* by Eric Uslaner. *Administrative Theory & Praxis* 26, no. 1 (2003): 149-153.

Works in Progress

1. "Evaluating State Tax Preferences: Conceptual and Practical Challenges." In progress.
2. "Smart Summaries: Can Generative Artificial Intelligence Improve Municipal Bond Investing?"

Conference and Seminar Presentations (since 2010)

* = invited

- 2023 *Bond Buyer* Annual Outlook Conference, Public Sector Accounting and Accountability Group*, ARPFC, GFOA, Brookings Muni Finance, *Bond Buyer* Infrastructure Conference, Women in Public Finance, Nevada-Reno*, Kentucky*, St. Norbert College*, ABFM
- 2022 Center for Digital Government "Tech Spend" series (virtual), ARPFC, GFOA*, Brookings Muni Finance (virtual), Kansas Digital Government Summit*, Southeastern Conference on Public Administration, ABFM, Illinois Public Pension Fund Association*, Volcker Alliance Special Briefing
- 2021 Brookings Muni Finance (virtual), Center for Digital Government "Tech Spend" series (virtual)
- 2020 Brookings Muni Finance (virtual), ABFM (virtual), Illinois-Chicago (virtual)*, Yale Law School Liman Center Colloquium*
- 2019 Nebraska-Omaha*, ARPFC, *Governing's* Summit on Financial Leadership*, ABFM, Northern Illinois*, Georgia State*, American Society for Tropical Medicine and Hygiene, National Association of Latino Elected and Appointed Officials*
- 2018 ASPA, Gates Foundation*, Government Accountability Office*, NASPAA, ABFM, APPAM
- 2017 Brookings Municipal Finance (Webinar), AAA-GNP, ASPA, Governmental Accounting Standards Board*, WSSA, ARPFC, *Governing's* Summit on Public-Private Partnerships, Central University of Finance and Economics (Beijing)*, Brookings Muni Finance, National Association of Schools of Public Affairs & Administration (NASPAA), ABFM, APPAM
- 2016 ASPA, International Research Society for Public Management (Hong Kong), Applied Research in Public Finance Conference (ARPFC), Government Finance Officers Association (GFOA), Academy Health, APHA, ABFM, APPAM, *Governing's* Summit on Stormwater Management, *Governing's* Summit on Public-Private Partnerships, Marguerite Casey Foundation*

- 2015 Cleveland Fed*, AAA-GNP, WSSA, Association of Local Government Auditors*, PMRC, Academy Health, Duke University Energy Initiative Public Finance Workshop*, Public Health Services & Systems Research “Keeneland” Conference, American Public Health Association (APHA), Brookings Muni Finance, ABFM, *Governing’s* Cost of Government Summit, California Debt Investment Advisory Commission*, APPAM, *Governing’s* Summit on Stormwater Infrastructure Finance
- 2014 AAA-GNP, Center for Sharing Public Health Services (webinar)*, American University*, APHA, Brookings Muni Finance, American Political Science Association, *Governing’s* Cost of Government Summit, ABFM, Pacific Northwest Intergovernmental Audit Forum*, Seattle University (School of Law)*, APPAM, University of Chicago Municipal CFO Forum*
- 2013 US State Department Middle East Partnership Initiative (Marrakesh, Morocco)*, Indiana*, APPAM International (Shanghai), Public Management Research Conference (PMRC), Brookings Muni Finance, Kentucky*, Pacific Northwest Intergovernmental Audit Forum*, *Governing’s* Cost of Government Summit, ABFM
- 2012 Arizona State*, American Society for Public Administration (ASPA), Financial Management Association Applied Finance Conference, AAA, Seoul National University*, Brookings Muni Finance, ABFM, *Governing’s* Texas Leadership Forum*
- 2011 AAA-GNP, U. of Washington*, WSSA, Trans-Atlantic Dialogue on Public Organizations, American Accounting Association (AAA), ABFM, APPAM, Port of Seattle*
- 2010 American Accounting Association Government and Non-Profit Section (AAA-GNP), Western Social Science Association (WSSA), Association for Budgeting and Financial Management (ABFM), Internal Revenue Service Tax-Exempt/Governmental Entities Division*, Association for Public Policy Analysis & Management (APPAM), Rutgers-Newark

Distinctions

“Last Lecture,” selected by Harris School students, 2023

Scholarly Engagement Award, Association for Budgeting and Financial Management, 2022

Evans School Dean’s Award for Teaching Excellence, 2018

Distinguished Teaching Award, Evans School Student Organization, 2012

Honorary Member, Kansas University City Interns, Managers, and Trainees (alumni association), 2009

Jesse Burkhead Award for best article published in *Public Budgeting & Finance* in 2007, Association for Budgeting and Financial Management/Public Financial Productions, Inc.

Award of Excellence, Public Policy Category, University Economic Development Association, 2008.

“Minnowbrook III” Conference, Emerging Scholar Invitee, 2008

Department of Public Administration Outstanding Graduate Faculty Award, University of Kansas Center for Teaching Excellence, 2005

Best Papers in Ethics Award, Johnson Institute for Responsible Leadership, University of Pittsburgh Graduate School of Public and International Affairs, 2005

Mike Curro Best Student Paper Award, Association for Budgeting and Financial Management, 2003

Michigan Association of Governing Boards Outstanding Graduating Male, Northern Michigan University, 1999

Media

Quoted by and/or research mentioned in: *Al Jazeera America TV, Ami, Arizona Central Daily, Arkansas Democrat-Gazette, Austin American-Statesman, Bloomberg News, Bond Buyer, Boston Globe, CBS News, Chicago Tribune, Clarin (Buenos Aires), Crain's Chicago Business, Crosscut (Seattle), Daily Beast, Debtwire, Denver Post, Deseret (UT) News, Detroit News, BEFM Radio (Busan, South Korea), Education Dive, Financial Times, Fortune, Governing Magazine, Impact Alpha, Kansas City Star, Kansas City Business Journal, KCBS Radio (San Francisco), KIRO-TV (Seattle), KJR-AM Sports Radio (Seattle), KNKX Radio (Seattle NPR), Knoxville (TN) News Sentinel, Marketplace (NPR), MarketWatch, Michigan (NPR) Radio, New York Times, the Olympian, Puget Sound Business Journal, The (North NJ) Record, Reuters, Route 50, Sammamish Review, Saporta Report, Savannah (GA) Morning News, Seattle Times, Seattle Met/Publicola, Smart Cities Dive, Sno(qualmie) Valley Star, South Side (Chicago) Weekly, Stateline, Tacoma News-Tribune, The Street, Voice of America, Wall Street Journal, WBEZ, WGLT Radio (IL State), WESA Radio (Pittsburgh, PA NPR), WNYC Radio, Washington Post, Wenatchee World, Yakima Herald*

Education

University of Wisconsin-Milwaukee

2004 Ph.D. Political Science and Government

2001 M.A. Political Science

Northern Michigan University

2001 Master of Public Administration

1999 B.S. Public Administration

2013 Certified Government Financial Manager (CGFM)

Other Employment Experience

2021-present	Affiliate, Cornerstone Research
2012-2014	Consultant, Triangle Park Capital Markets
1998-2001	Management Analyst, City of Marquette, MI
1998	Policy Analyst, Council of State Governments, Washington, DC

Courses Taught

University of Chicago

Public Finance and Budgeting (Evening MPP)

Foundations of Municipal Bonds (MPP)

Financial Statement Analysis for Governments Non-Profits (non-credit)

University of Washington

Financial Management and Budgeting (MPA)

Management and Public Capital Markets (MPA)

Public-Private Partnerships (MPA)

MPA Capstone Seminar

Strategic Financial Management I (Executive MPA)

Executive Economics (Executive MPA)

University of Kansas

Resource Allocation and Control (MPA)

Introduction to Quantitative Methods (MPA)

Advanced Quantitative Methods (Ph.D.)

Professional Service

Technical Advisory

Chicago Metropolitan Agency for Planning, Plan of Action for Regional Transit (PART) Steering Committee, 2023

Government Finance Officers Association, Education Advisory Council, 2021-present

Government Finance Officers Association, Task Force on "Rethinking Local Government Budgeting," 2020-2024

National Council of State Housing Agencies', Awards for Program Excellence in Financial Innovation, Judge, 2022

City of Seattle Working Group on Performance Auditing, 2020

National Academy of Public Administration, Fiscal Futures Working Group, 2020

WA State Governor's Council of Economic Advisors (gubernatorial appointee), 2018-2020

California State Auditor, Local Government High Risk Advisory Team, 2018-2020

Urban Institute Tax Policy Center, Technical Working Group on Unemployment Insurance Trust Fund Finance, 2018-2020

WA State Citizens' Commission for Performance Measurement of Tax Preferences (gubernatorial appointee), 2016-2020

Pew Charitable Trusts, State Borrowing Practices Interactive Tool, Expert Reviewer, 2017-2018

Governmental Accounting Standards Board, Task Force on the Government Financial Reporting Model, 2015-2020

National Academies of Science, Institute of Medicine, Public Health Cost Estimation Workgroup, 2013-2014

Municipal Bond Information Services, Inc., development partner, 2013-2015

King County (WA) Council Budget & Fiscal Management Committee, Basketball/Hockey Arena Proposal Expert Review Panel, 2012

Governmental Accounting Standards Board, Task Force on Fund Balance Reporting, 2006-2008

Editorial Boards

Journal of Public Administration Research and Theory, January 2011 - December 2014

State and Local Government Review, January 2010 - December 2012

Journal of Public Budgeting, Accounting, and Financial Management, August 2008 - present

Association Leadership

Association for Budgeting and Financial Management: Chair (elected), 2018-2019; Vice-Chair (elected) and Conference Program Chair, 2017-2018; Engaged Scholarship Award Committee (2023); Conference Steering Committee, 2014-2016; Executive Committee, 2008-2010; Burkhead Award Committee (2017); Nominating Committee (2013), Conference Sponsorship (Chair, 2011-2013), Taskforce on Curriculum Standards (2011-2012), Aaron Wildavsky Award Committee (2010), Mike Curro Best Student Paper Award Selection Committee (2009, chair; 2006), Kenneth Howard Award Selection Committee (2005)

Brookings Municipal Finance Conference: Program Co-Chair (2014-2015); Conference Co-Chair (2013)

Public Finance and Budgeting Section of the Western Social Science Association: Co-Chair (2007-2008); Best Conference Manuscript Selection Committee (2009)

Association for Public Policy Analysis and Management: Conference Program Public Management Sub-Committee, 2017

Public Management Research Association: Finance Committee, 2019-present; Conference Program Committee, 2013

Outside Reviewer

Tenure and Promotion: 35 cases since 2013

Program Reviewer, Brigham Young University, Department of Public Management, 2016

Manuscript Reviews

Academy of Management Annual Meetings, Accounting Research Journal, Armed Forces & Society, Asia Pacific Management Review, CRC Press, Congressional Quarterly Press, Electronic Hallway (teaching cases), Icelandic Research Fund, IGI Global, International Journal of Public Administration, International Public Management Journal, International Review of Administrative Sciences, Journal of Business Research, Journal of Governmental & Nonprofit Accounting, Journal of Policy Analysis and Management, Journal of Public Administration Research and Theory, Journal of Public Affairs Education, Journal of Public and Non-Profit Affairs, Journal of Public Budgeting, Accounting, & Financial Management, Journal of Urban Affairs, Local Government Studies, Management Science, Municipal Finance Journal, National Tax Journal, Organizational Research Methods, Palgrave MacMillan, Policy Studies Journal, Public Administration, Public Administration Review, Public Budgeting & Finance, Public Finance Review, Public Performance and Management Review, Regional Studies, Review of Public Personnel Administration, Roxbury Press, State and Local Government Review, University of Illinois Press, Urban Affairs Review

University Service

University of Chicago, Harris School

Harris School “Master Class” Presenter - Spring 2021, Autumn 2021, Spring 2022

Faculty Advisor, Harris Student Finance Group, 2021-present

University of Chicago, Outside the Harris School

Outside Ph.D. Dissertation Committee: Jason Michnik (Univ. of IL-Chicago, Public Administration)

University of Washington, Evans School

Founder and Faculty Director, UW-Piper Jaffray SNW Public Financial Leadership Academy, 2013 to 2015

Faculty Director, Public Sector Chief Finance Officers’ Forum, 2010-2013

Evans School Faculty Council: Chair (2014-2015), Chair-Elect (2013-2014), member (2010-2012)

Ph.D. Dissertation Committee: Stephanie Leiser (chair), placement: Ford School of Public Policy, University of Michigan

MPA Degree Project Advising: Luke Baron, Brady Bekker, Emily Cook, Steven Danna, Jarrad Fjelstad, Myoung Sun Lee, Forrest Longman, Bill Lucia, Amanda Ondrick, Adrian Rony, Jessica Sandusky, Garrett Strain, Joshua White, Julie Wroblewski

Service on Standing Committees: Faculty Affairs (2019-2020 (chair), 2015-2016 (chair), 2009-2010); Research (2009-2010); Executive MPA (2010-2015)

Other Service: Junior Faculty Search Committees (2017, 2016, 2013, 2012, 2010)

University of Washington, Outside the Evans School

University (of WA) Book Store, Board of Trustees and Board of Directors, 2015-2020; Board President (2017-2019); Board Treasurer (2019-2020)

UW Alumni Association Civic Engagement Workgroup, 2017-2018

Institute for Health Metrics and Evaluation, Tobacco Policy Faculty Search Committee, 2017-2018

UW Ph.D. Committee Graduate School Representative: Richard D. Kim (School of Pharmacy), Edgar Luna (Economics), Amy Li (College of Education), Luming Shang (Construction Management), Sohaib Gutub (Construction Management)

UW Master's/Professional Thesis Committees: Matt Landry (MS Real Estate), Colin Morgan-Cross (Master of Urban Planning)

Global Social Entrepreneurship Competition, Faculty Judge, 2012-2013

Outside Ph.D. Dissertation Committees: Cameron Arial (Boise State, School of Public Service); Rebecca Bloch (Rutgers University, Accounting); Michael Hayes (American University, Public Administration/Public Finance); Min Su (Georgia St. University, Public Administration/Public Finance); Jiseul Kim (Univ. of Nebraska-Omaha, Public Administration/Public Finance)

University of Kansas

Ph.D. dissertation committees: Robert Nye (chair), placement: Deputy Dean, US Army War College; David Matkin, placement: Askew School of Public Administration, Florida State; Ed Stazyk, placement: School of Public Affairs, American University

Other Service: Career-Option MPA Admissions Committee (2008-2009); Social Sciences Division General Research Fund Review Committee (2008-2009); Faculty coordinator, Department of Public Administration Monday Research Brownbag (2006-2009); MPA Final Essay Reader (2004-2008); Faculty coordinator, Kansas City/County Management Association Spring Conference (2007-2009)